

## DEVELOPMENT OF HUMAN RESOURCES INDUSTRY IN BINH DUONG PROVINCE

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### Abstract

*This paper presents an overview of the issues related to the quality of human resources, the main purpose of the study is to assess the current situation and analyze the factors influencing the development of human resources in the industry. From that point of view, proposing views and solutions for human resource development in the context of the renewal and socio-economic development of Binh Duong Province. The author uses qualitative methods to discover and unify the scale of factors influencing the quality of human resources in Binh Duong province and the quantitative methods for preliminary research and official research. Research results show that (1) exploratory factor analysis is appropriate because KMO is 0.676 in  $0.5 \leq KMO \leq 1$  and Barlett's test is statistically significant; (2) model consistent with market data; (3) concepts are convergent; (4) the scales are of discriminating value. The level of satisfaction for quality of human resources is influenced by the following factors: (1) Technical competency ( $\beta_1 = 0.654$ ); (2) Health - Physical (HP) ( $\beta_2 = 0.165$ ); (3) Capacity method (CM) ( $\beta_3 = 0.050$ ); (4) Social capacity ( $\beta_5 = 0.042$ ); (5) Personal capability ( $\beta_4 = 0.005$ ). Businesses can influence the variables to increase the level of satisfaction of the quality of human resources according to the orientation of each business.*

**Keywords:** Binh Duong province, development, human resources, industry, quality

### INTRODUCTION

21st century is the trend of automation and data exchange in manufacturing technology, is the industrial revolution 4.0. The industrial revolution is speed, range and system but also "the fundamental change in the way we create, consume, and solidify one another, led by the convergence of the physical, digital and human worlds." (Klaus Schwab). In addition, the industrial revolution 4.0 can break the labor market, leaving millions of workers in the world unemployed, causing the job market to split into "low and high" segments (Erik Brynjolfsson and Andrew McAfee). Therefore, laborers must equip themselves with the knowledge and skills to meet the market demand and the economy is forced to shift from production economy to knowledge economy to increase capital knowledge (ability, knowledge and skills) for the organization and for the whole society (Grant 1996a, Mahoney and Kor 2015). Under the pressure of the industrial revolution 4.0, Vietnam has about 86% of workers in the garment and textile industries that are in

danger of losing their jobs and industries such as agriculture, accounting, assembling and repairing equipment. Facing the challenge of technical qualifications (ILO, 2017), comparing Vietnam's labor productivity with other countries in SEAN, the quality of human resources in Vietnam is only 3.39 / 10 and Vietnam's competitiveness is ranked 73/133. Households are ranked; In terms of quantity, about 54.61 million workers aged 15 and over have not received vocational training, about 11.73 million trained workers have diplomas or certificates (WB, 2017).

As a locality of Vietnam, Binh Duong Province has a rapid socio-economic development and has a high rate of urbanization. Since 1992, Binh Duong has implemented a policy of attracting high-level human resources to meet the development needs of the province. By 2017, the province has attracted more than 400 people with postgraduate qualifications (Socio-economic development strategy for the period 2011-2020 and the plan for socio-economic development). This is only a team to create stable human resources, high quality in the initial period, the difference in supply does not meet the needs of the province. With the vision "Binh Duong become and become a major industrial center of the country, the problem of human resources will be shortage and a great barrier to the process of global integration. Especially human resources meet the common standards of the market to promote the development in a stable and sustainable way.

## **THEORETICAL BASIS**

### **Human capital theory (Human capital, HC)**

According to Schultz (1961), HC consists of the knowledge, skills and abilities of those who work in the organization. Becker identifies HC as knowledge, ideas, skills and personal health. Botins and CTG (1999, p391) suggest that HC is the human element in the organization; The combination of intelligence, skill and expertise has made the organization stand out. This shows that the HC elements of the organization are capable of learning, change, innovation and creativity that will affect the development of the organization. This shows that HC is a key element of production across the economy, as HC accumulation improves labor productivity; Increase profits for capital and make growth more sustainable (De la Fuente and Doménech (2000, 2006)).

### **Human resources, quality of human resources**

The International Labor Organization (ILO) holds that human resource is a collective of labor potentials of a country that has been prepared to a certain degree, capable of being mobilized in the process of socio-economic development assembly. Considering from a developmental point of view, the human resource is the total population of a given age that is capable of participating in labor, expressed on two sides: First, the number is the total number of persons in degrees the age of the employee working according to the regulations of the state and the working time can be mobilized from them; Second, quality is the health and professional qualification, knowledge and skill of the workers. Therefore, the human resource in the manufacturing sector is the direct labor force, characterized by the size (quantity), quality and structure of human resources involved in the production and business process of the foundation economy.

"The quality of human resources is considered in terms of health, education level, professional qualification and capacity" (Tran Xuan Cau and Mai Quoc Chanh, 2009). In the industrial revolution

4.0, the human resource is evaluated based on four types of competencies: (1) technical competence including all knowledge and skills; (2) methodological capacity covering all skills and abilities to solve common problems and decision-making; (3) social competence includes all skills and abilities as well as the attitude of cooperation and communication with others; (4) Personal competencies include the social values, motivations and attitudes of an individual (Shahd & Hampe, 2015).

### **Human resource development**

The United Nations Development Program (UNDP) has developed a human development concept for each country's development criteria to measure and rank human development (HDI). The HDI reflects a country's average level of basic human capacity. Hamlin and Stewart define the main goals for developing human resources: (1) Improving the efficiency and effectiveness of individual/group performance. Improve the efficiency and effectiveness of the business; (2) develop knowledge and capacity; (3) Strengthening the potential and personal development of workers (Helmrich, 2015).

In Vietnam, the issue of human interest has long been in the Temple of Literature with its inscriptions on the first scientific plate in 1442 to the XIIth Congress. The Party also affirmed: "Promoting factors human beings in all spheres of social life; Focusing on the ethics, personality, lifestyle, intelligence and work capacity; build a healthy cultural environment ". This shows that the development of a country's human resources is a change in the quantity and quality of human resources in terms of physical, mental, intellectual, and spiritual well-being.

## **RESEARCH METHODOLOGY AND DATA**

### **Research Methods**

The paper uses qualitative research methods and quantitative research. Qualitative research aims to develop criteria and quality of human resources in industrial production. This scale is developed in the form of unilateral five steps from level 1 to level 5. Quantitative research was conducted through the design stages of the research sample, collecting information and analysis of data by SPSS 20.0 software to confirm the factors as well as values and reliability of the scale, factors affecting the quality of human resources in the industry.

### **Information and data systems**

*Secondary information:* Secondary information for the study was collected from sources published in prestigious journals; National statistical yearbook and Binh Duong, The General library of Ho Chi Minh city.

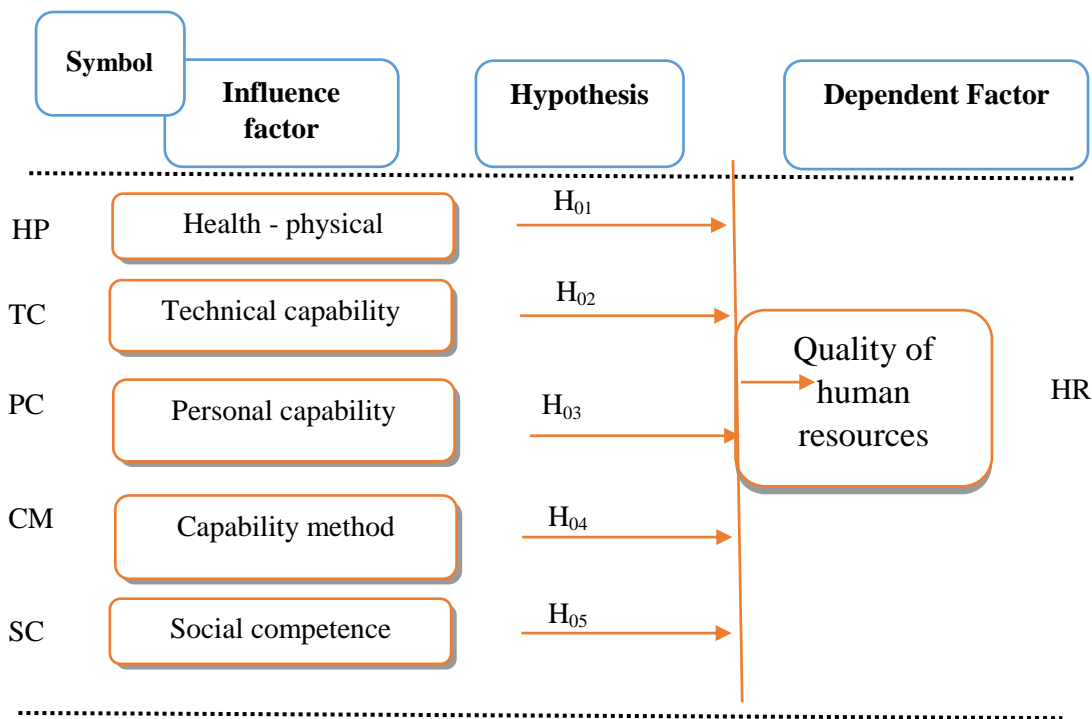
*Primary information:* Based on the results of group discussions in the qualitative research, the survey was designed as a research data collection tool. The author has determined the independent scale of five factors, 28 variables affect the quality of human resources.

The data collection process was conducted through the Industrial Park Management Board, who sent the survey to enterprises in the industrial park in Binh Duong. Samples were selected by convenient sampling method. In this study, the authors performed in 105 enterprises with 230 samples. However, after cleaning the data, only 210 samples were available.

# RESEARCH RESULTS

## Recommended research model

On the basis of domestic and foreign research, field surveys and integration with the context of industrialization and modernization, international integration and the high demands of the industrial revolution 4.0. The author suggests a general research model as follows:



**Figure 1.** The proposed research model

(Source: Author of the proposal)

This research was conducted with the expectation about the relationship between the factors affecting human resource quality.

No	Variable name	Explain	Expected
1	HP	Health – physical	+
2	TC	Technical capability	+
3	PC	Personal capacity	+
4	CM	Capacity method	+
5	SM	Social competence	+

## Situation of human resource development in Binh Duong industry

Binh Duong is a province in the South East, which is considered as a focal point of Central and Highland provinces. The pace of socio-economic development and urbanization is very high. According to “Statistical Yearbook 2017, Binh Duong Statistical Office” and “Binh Duong 20 years of formation and development”, In 2010, the urban population was 512,908 people, accounting for 31.66%. The rural population was 1,107,022 people, accounting for 68.34%. However, by 2017, the

urban population was 1,577,876 people, accounting for 76.19%. The rural population is 493,075 people, accounting for 23.81%.

In terms of population growth, the average annual population growth rate in Binh Duong is about 3.39%, with a natural growth rate of 1 to 1.14%. Population quality: The total population in the working age of Binh Duong province in 2017 is about 1,291,508, accounting for 62.2% of the population, 779,443 people working outside the working age, accounting for 37.4% of the population. number. This indicates that Binh Duong is still a golden age.

In terms of gross domestic product (GDP), in the 1997-2000 period an average increase of 14.1% / year. This is a period of relatively high growth rate compared to the whole country and other provinces and cities in the southern key economic region. In the period of 2001-2005, GDP in the province at 1994 constant prices had an average growth rate of 15.3% per year. In the period of 2006-2010, the GDP at 1994 constant prices had an average growth rate of 14.1% / year. In the period of 2011-2015, the GDP at 1994 constant prices has an average growth rate of 13.1% per annum, GDP per capita at current prices in 2015 reached VND72.7 million per person, an increase of 2.4 2010.

About industrial: The industrial production index (IIP) is the percentage of industrial production produced in the current period with the volume of industrial production in the original period (same period last year and the next period). Provincial IIP reached 110.4% in 2012; 111.7%; 2014 is 109.2%, up by 9.3% in comparison with 2014; 201.2% decrease 0.1% compared to 2015; 201.8% increase in 2017 compared to 2016. Industrial development of Binh Duong has contributed greatly in the process of increasing the IIP of the country.

About service: Total retail sales of goods and services in Binh Duong in 1997 reached 3,042 billion VND in 2017 reached 132,234 billion (43.5 times increase compared to 1997), export turnover in 1997 reached 363 USD to USD 28,533.7 million by 2017 (an increase of 786.1 times compared to 1997).

About education: Since 1997, Binh Duong has been recognized as a national standard for illiteracy eradication and universal primary education. By 2005, the province reaches the national standard for junior secondary education. In the 2011-2015 period, the education and training sector has implemented the 2011-2020 education development strategy and the comprehensive reform of the basic education and training associated with the implementation of the planning and human development program. As of May 17, Binh Duong province has 8 universities, six colleges, 17 professional secondary schools, 46 vocational training centers and 50 foreign language and computing centers. The movement of good teaching, good learning in teachers and students is invested to meet the needs of teaching and learning.

On health and health care: As of 31/12/2017, there are 136 establishments, of which 23 are hospitals, 1 nursing and rehabilitation hospital, 19 regional polyclinics, 91 communes, wards, offices, factories. The number of beds under the relevant health service in 2017 is 4,997 for the hospital, 100 for the nursing home, 212 for the general clinic and 455 for the health clinic, offices, factories. In terms of medical personnel in 2017, there are 933 doctors, 964 doctors, and 1306 nurses. The average life expectancy of people in the province in 2014 is 75.4 years to 2017, reaching 75.9 years. This showed that the health of Binh Duong people has improved not only in quantity but also in quality.

Labor market: Number of enterprises operating in Binh Duong in 2010 is 7,368; in 2012 is 8,600 enterprises; 10,177 businesses in 2013; 2014: 11,101 enterprises and 12,069 enterprises in 2015. As of 31/12/2014, the number of enterprises operating in Binh Duong is 12,069 and accounting for 17.19% of the South East. The number of laborers aged 15 and over in Binh Duong Province in 2010 was 1,014.6 thousand, accounting for 60.9% of the total population; In 2012: 1,147.2 thousand people, accounting for 64.8% of the total population; In 2013: 1,197.7 thousand people, accounting for 64.9% of the total population; In 2014: 1,268.7 thousand people, accounting for 66.1% of the total population and 2015: 1,270.8 thousand people, making up 63.4% of the total population.

About human characteristics: By 2017, the percentage of the literate population aged 15 and over in the province will be over 97%; literacy rates between urban areas (97.6%) and rural areas (95.5%); Between men (97.8%) and women (96.8%) are not much different. Labor force has professional and technical qualifications compared to the total labor force is low. In term of average level from university to university, the number of qualified professional in 2015 is about 40,662, accounting for 3.29%; In 2016, about 38,409 will be in the rate of 3.1% and 39,421 in 2017, accounting for 3.18%.

### **Results of qualitative research**

The author conducted in-depth interviews, with the aim of unifying the theoretical background, the conceptual framework and the proposed research model, the draft scale. The scale is developed in the form of a five-level Likert scale, from level 1 to level 5. Specifically: (1) The scale of technical competence (TC) includes knowledge and professional skills, with 6 observation variables from TC1 - TC6; (2) Health - psychometric scale (HP), with 5 observation variables from HP1 - HP5; (3) The scale of the methodological capacity (CM) includes the skills and ability to solve common problems and decision making, with 8 observation variables from CM1 - CM6; (4) Scale of personal capacity (PC) includes values, motives and attitudes of individuals; (5) Scale of social capacity, including issues related to the culture of employees, with 4 observations from SC1 - SC4. And the results of group discussions designed a survey on the quality of human resources of enterprises in Binh Duong's industrial zones.

### **Results of quantitative research**

#### ***Characteristics of survey samples***

Out of the total 210 samples were surveyed in 105 firms. In terms of the surveyed subjects, there were 5 members of the board of directors, accounting for 2.4%; 40 samples were heads of department, accounting for 19%; 102 samples were deputy department heads, accounting for 48.6% and 63 samples were heads of production, accounting for 30%. In terms of administrative units, there are 50 samples of enterprises in Thu Dau Mot city, accounting for 23.26%; 15 samples of enterprises in Ben Cat town, accounting for 6.98%; 26 samples of enterprises in the area of Tan Uyen town, accounting for 12.09%; 54 enterprises in Thuan An town, accounting for 25.12%; 53 samples in enterprises in Di An town, accounting for 24.56%; 4 samples of enterprises in Phu Giao; 4 samples in enterprises in Bau Bang area, accounting for 1.86% and 5 samples in enterprises in Bac Tan Uyen area, accounting for 2.33%. In terms of type of enterprises, there are 26 enterprises in the state sector, accounting for 12.09%; 122 non-state enterprises, accounting for 57.74% and 67 enterprises belonging to the foreign investment sector, accounting for 31.16%.

***Describe the scores of enterprises on the criteria groups***

Meaning of each mean value for the distance scale - calculated by distance value: (Maximum value - Minimum value) /  $n = (5-1) / 5 = 0.8$ .

**Health-physical*****Table 1. Statistics of health- physical factors***

Content rated	The rating of the business				Sample size	Classification
	Average	Max	Min	Standard deviation		
Health meets the minimum required by the job	3.02	5	2	0.966	210	Average
The speed of processing work is flexible and skillful	3.14	5	2	0.986	210	Average
Ability to fight the illness	3.10	5	2	0.969	210	Average
Control the pressure on the job	3.16	5	2	0.984	210	Average
Overtime ability based on health	3.19	5	2	0.974	210	Average

*Source: Survey and calculation by the author*

Through the assessment of the business can see the criteria of health - physical strength is only moderate and limited in height, weight, stature, agility, activity, flexibility task; the ability to cope with illness and ability to work overtime on the basis of health. This is a very important issue in the development of human resources.

**Technical capacity**

Technical capacity is assessed mainly through: basic knowledge of social nature; Professional and technical qualifications; Higher academic ability; Capacity for innovation and creativity; Capacity in foreign languages; Capacity in information technology.

***Table 2. Statistics describing the assessment of technical competence***

Content rated	The rating of the business				Sample size	Classification
	Average	Max	Min	Standard deviation		
Basic knowledge of social nature	3.52	5	2	0.796	210	Good
Professional and technical qualifications	3.49	5	2	0.734	210	Good
Higher academic ability	3.60	5	2	0.826	210	Good
Capacity of innovation and creativity	3.34	5	2	0.607	210	Average
Competence in foreign languages	2.57	5	2	0.676	210	Weak
Capacity in information technology	3.20	5	2	0.609	210	Average

*Source: Survey and calculation by the author*

The survey results show that the technical capacity of human resources in the new units is only medium to high level. Especially the capacity in foreign languages and IT qualifications is limited compared to the requirements. Criteria for technical capacity in recent years have been

improved. The proportion of workers trained at colleges and universities in the industry is on the upward trend, labor quality is improved one step. Therefore, the province needs to have solutions to improve these areas.

### Capacity of personality

The personality of high quality human resources is assessed through the following main contents: Consciousness of discipline, observance of regulations; Responsibility for work; Strict working style; The spirit of progress in work; Self-control.

**Table 3.** Statistics describing the scores of individual criteria

Content rated	The rating of the business				Sample size	Classification
	Average	Max	Min	Standard deviation		
Basic knowledge of social nature	3.67	5	2	0.752	210	Good
Professional and technical qualifications	3.48	5	2	0.672	210	Good
Higher academic ability	3.30	5	2	0.671	210	Average
Capacity of innovation and creativity	3.45	5	2	0.726	210	Good
Competence in foreign languages	3.19	5	2	0.612	210	Average

*Source: Survey and calculation by the author*

From the results of the survey of enterprises in Binh Duong province, the personality of human resource was only average to high. In particular, industrial working style and responsibility for work are only average.

### Methodological capabilities

In the past years, the dynamics and adaptability of Vietnamese workers in general and labor in the manufacturing sector in Binh Duong have been improving, particularly in the young and Long-term, regular-trained workers.

**Table 4.** Statistics describing the assessment of methodological competence

Content rated	The rating of the business				Sample size	Classification
	Average	Max	Min	Standard deviation		
Skills to apply knowledge in the work	3.59	5	2	0.701	210	Good
Ability to adapt to the working environment	3.55	5	2	0.692	210	Good
Teamwork skill	3.21	5	2	0.548	210	Average
Communication skills (negotiation, negotiation)	3.23	5	2	0.615	210	Average
Ability to work independently	3.46	5	2	0.611	210	Good
Organizational skills	3.28	5	2	0.518	210	Average
Planning skills	3.49	5	2	0.628	210	Good
Decision-making skills	3.25	5	2	0.585	210	Average

*Source: Survey and calculation by the author*



From the results of the survey, the methodological capacity of the human resource is from average moderate to good, in which group work skills, independent working skills, communication skills and decision-making skills are only average rating.

### Social competence

**Table 5.** Statistics describing scores on social competence

Content rated	The rating of the business				Sample size	Classification
	Average	Max	Min	Standard deviation		
Love of work, passion for work	3.59	5	2	0.701	210	Average
Attachment with the organization	3.55	5	2	0.692	210	Good
The spirit of cooperation in the work	3.21	5	2	0.548	210	Average
Cultural behavioral skills at work	3.23	5	2	0.615	210	Good

*Source: Survey and calculation by the author*

The above table shows that enterprises assess the social competence of human resource from medium to high level. It can be seen that the factor of attachment to the organization, the spirit of cooperation in the work and the cultural behavior in the job is appreciated by businesses.

*Evaluating the qualification in the industry of the province*

*Valuation and reliability of 5 scales*

### Test condition for discovery factor analysis (EFA)

Examining the relationship between 28 observed variables in the whole by testing KMO and Bartlett's with the support of SPSS statistical software showed that the variables in the whole were correlated (Mean of significance sig = 0.000 < 0.05) with a coefficient of KMO = 0.676 (0.5 < KMO < 1.0), indicating that the EFA analysis for grouping these observations together is appropriate.

### Distinguishing values and convergence values of scales

By EFA, Principal components with Varimax and Criteria for determining the number of factors are paired with at least 1 eigenvalue factor.

**Table 6.** Exploration Factor Analysis (EFA)

Survey variables	Factor				
	1	2	3	4	5
TC1. Basic knowledge of social nature	0,941				
TC2. Professional and technical qualifications	0,927				
TC3. Higher academic ability	0,914				
TC4. Capacity of innovation and creativity	0,859				
TC5. Competence in foreign languages	0,857				
TC6. Capacity in information technology	0,856				
HP1. Health meets the minimum required by		0,917			

the job					
HP2. The speed of processing work is flexible and skillful		0,898			
HP3. Ability to fight the illness		0,878			
HP4. Control the pressure on the job		0,821			
HP5. Overtime ability based on health		0,776			
MC1. Skills to apply knowledge in the work			0,958		
MC2. Ability to adapt to the working environment			0,949		
MC3. Teamwork skill			0,954		
MC4. Communication skills (negotiation, negotiation)			0,945		
MC5. Ability to work independently			0,928		
MC6. Organizational skills			0,952		
MC7. Planning skills			0,924		
MC8. Decision-making skills			0,913		
CP1. Basic knowledge of social nature				0,954	
CP2. Professional and technical qualifications					
CP3. Higher academic ability				0,937	
CP4. Capacity of innovation and creativity				0,915	
CP5. Competence in foreign languages				0,907	
SC1. Love of work, passion for work					0,929
SC2. Attachment with the organization					0,911
SC3. The spirit of cooperation in the work					0,926
SC4. Cultural behavioral skills at work					0,741
Eigenvalue	6,257	4,112	3,309	2,575	2,036
Variance is explained by the analytical factor (%)	28,443	18,691	15,040	11,706	9,257
Cumulative (%)	28,443	47,134	62,174	73,880	83,137

*Source: Author calculates according to data collected from quantitative research*

Of the 28 observed variables, the EFA was reduced to five groups of factors, with the observed variables in each factor corresponding to the number and composition of each scale as the initial assumption measurement scale. Thus, the 5 scales with 28 observed variables have been constructed according to the hypothesis of satisfying the requirement of discriminative value.

**Convergence Valuation of Scales:** The obtained EFA results show that the scales meet the convergence value with the total variance equal to 83,137 > 50% and the factorial weight of the 28 observed variables all > 0.5.

**Verify the reliability of each scale using the Cronbach Alpha confidence factor:** Based on the results of the survey of 105 enterprises operating in Binh Duong province, using SPSS software, the Cronbach Alpha reliability coefficient for the 5 scales is relatively high (Cronbach Alpha is larger than 0, 7). The coefficient of correlation in each scale is > 0.5. This shows that in all

five scales, the observed variables in each scale are strongly correlated. Thus, all 5 scales with 28 observation variables ensure reliability.

**Estimate and test the fit of the model by regression analysis:** For estimating the parameters and testing the suitability of the proposed model, the multiple regression method was used based on 105 enterprise satisfaction survey data in 28 observational variables of 5 structural components into the model. Regression results show that:

**Experiment independent variables:** Reliability, serviceability, level of empathy, level of responsiveness, tangible means were statistically significant and Sig <0.05 showed that the variables included were significant with a significance level of 95% or higher and the impact on the dependent variable - The level of satisfaction in the quality of human resources of high quality. This means that the independent variables affect the dependent variable.

**Checking the general suitability of the model:** The coefficient of multiplication of R<sup>2</sup> (R square) in this model is 0.715 (corresponding to 71.5%) showing the fit of the model to the overall. This indicates the suitability of the model is 71.5% or, in other words, 71.5%. The variation of the dependent variable is generally explained by the independent variables in the model. Adjusted R Square value is 0.798. All variables had mean Sig value <0.05, with a relatively high correlation coefficient (R = 0.717) showing the close relationship between the variables independent of the dependent variable. Thus, the regression function can be used (in other words, the fit of the regression function).

**Multi-collinear testing:** In the case of a multi-collinear model, the independent variables are closely related and it gives the model very similar information and it is difficult to isolate the effect of individual variables. The interpretation of the regression results in comparison with reality needs to evaluate and measure the phenomenon of multi-collinearity. To measure multi-collinearity between independent variables, we used the Variance inflation factor (VIF). The covariance-VIF corresponds to the degree of tolerance - Tolerance (= 1 - Ri<sup>2</sup>). In fact, it is the inverse of the acceptability, ie for the variable Xi,  $VIF = 1 / (1 - Ri^2)$ . When the tolerance is small then the large VIF, the rule is when the VIF exceeds 2, which is the sign of multi-collinearity. According to the values in the following table, the multipliers of the variance - VIF are less than two, so the multi-collinearity of the independent variables does not affect the regression model.

**Analysis of ANOVA:** Analysis of ANOVA shows that the F = 30.546, Sig value = 0.000, indicates that the regression model constructed is consistent with the collected data set and is usable.

**Autocorrelation testing:** If the model has a chain correlation or autocorrelation, the test will be invalidated, so that the model parameters are statistically significant. The Durbin-Watson test results for d = 1,970. This value is within the allowable range of 215 observations and the independent variable is 5 (1,802 < d = 1,970 < 2,198). Thus it can be concluded that the model does not have self-correlation.

## CONCLUSION

Theoretical model consists of 5 components with 28 observation variables. Through the regression analysis (below), the results of the model estimation by OLS method are as follows:

**Table 7.** Results of regression analysis of factors affecting the quality of human resources

Analysis variables	Regression coefficient ( $\beta_j$ )	Value t	Sig	Multi-Column VIF
Block factor	0,373	0,988	.000	
- $X_1$ : Technical capability (TC)	0,654	0.872	.000	1.096
- $X_2$ : Health – Physical (HP)	0,165	1.530	.000	1.299
- $X_3$ : Capacity method (CM)	0,050	0.509	.000	1.235
- $X_4$ : Personal capacity (PC)	0,005	11.502	.000	1.032
- $X_5$ : Social competence (SC)	0,042	1.706	.000	1.049
Durbin -Watson	1.970			
R-square	0,715			
F test	30.546			
Sig	0,000			

*Source: Author calculates according to data collected from quantitative research*

We have a regression model:

$$Y = 0,373 + 0,654 X_1 + 0,165 X_2 + 0,050 X_3 + 0,005 X_4 + 0,042 X_5$$

This is a linear multiple regression with a blocking coefficient of 0.373 and a sufficiently reliable and appropriate linear regression model to provide a basis for analyzing, evaluating and estimating the level of satisfaction with quality. Human resources in the manufacturing sector. According to this regression equation, there are five linear relationship coefficients with satisfaction level of human resources with significant significance of  $<0.05$ . All have positive effects that reflect proportional to the level of evaluation.

Through the multivariate regression analysis, it was found that the constructed model was consistent with the data obtained and the initial results showed that the above-mentioned components had significance level of  $<0.05$ . Statistical significance with reliability is 95%. Therefore, they significantly affect the level of satisfaction with the quality of human resources. Thus, the level of satisfaction for quality of human resources is influenced by the following factors: (1) Technical Competency ( $\beta_1 = 0.654$ ); (2) Health - Physical (HP) ( $\beta_2 = 0.165$ ); (3) Capacity method (CM) ( $\beta_3 = 0.050$ ); (4) Social Capacity ( $\beta_5 = 0.042$ ); (5) Personal Capability ( $\beta_4 = 0.005$ ), factors are arranged in order from important to less important. According to the distance value (maximum value – minimum value)/n = (5-1)/5=0,8; enterprises with specific criteria of quality of human resources are as follows:

- In terms of technical capacity, only from average to good, especially the capacity of foreign languages is still weak and the level of IT is limited compared to the requirements. This is the criterion for the most important quality of high quality human resources in the industry. Criteria for technical competence in recent years have improved. The rate of trained workers at college level and above in the industry of the province tends to increase, the quality of labor is enhanced one step.

- About health - fitness is only at average level and quite near. However, it is still low compared to other countries in the weight height index, so it faces many difficulties in using and operating modern and large-sized machinery and equipment, working in an unfavorable environment. such as on high or deep, hard working conditions, great psychological burden.
- The method capacity is only from average to good, in which teamwork skills, independent working skills, communication skills, decision-making skills are only assessed at average level.
- Social capacity reaches the level from average to good. It can be seen that the factor of attachment to the organization, the spirit of cooperation in work and cultural behavior skills in the work are evaluated by businesses.
- Personal ability only reaches the level from medium to quite. In particular, the industrial labor style, responsibility for work is only evaluated at an average level.

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